

**REQUEST FOR
EXPRESSION OF INTEREST**

**MASTER PLAN OF
LAHORE DIVISION 2050**

June 2020

Lahore Development Authority (LDA)

467 D-II, Khayaban-e-Firdousi, Johar Town, Lahore, Pakistan

DISCLAIMER

The information contained in this Request for Expression of Interest (EOI) document or subsequently provided to Bidder(s), whether verbally or in written form by or on behalf of the Lahore Development Authority (LDA) or any of their employees or advisors, shall be subject to the terms and conditions set out in this EOI document and any other terms and conditions subject to which such information is provided.

This EOI document does not purport to contain all the information each Bidder may require. This EOI document may not be appropriate for all persons, and it is not possible for the LDA, their employees or advisors to consider the investment objectives, financial situation and particular needs of each Bidder who reads or uses this EOI document. Certain Bidders may have better knowledge of the proposed Project than others. Each Bidder should conduct its own investigations and analysis and should check the accuracy, reliability and completeness of the information in this EOI document and obtain independent advice from appropriate sources. LDA, its representatives, their employees and advisors make no representation or warranty and shall incur no liability under any law, statute, rules or regulations as to the accuracy, reliability or completeness of the EOI document.

LDA may, in their absolute discretion, but without being under any obligation to do so, update, amend, add to any or all of the provisions or supplement the information of this EOI document or cancel the present Invitation and call for fresh Invitations. Such changes would be intimated to all Bidders using this EOI Document.

LDA reserves the right to reject any or all of Expression of Interests (EOIs) submitted in response to this EOI Invitation at any stage without assigning any reasons whatsoever. LDA also reserves the right to hold or withdraw from or cancel the process at any stage up to the final pre-qualification / shortlisting.

Neither LDA nor their employees or representative will have any liability in case of non-receipt of any correspondence from them to the bidders due to the postal delays.

Mere submission of this EOI or Pre-qualification or issue of RFP does not vest any right in the Bidder for being selected for the project.

REQUEST FOR EXPRESSION OF INTEREST DOCUMENT

Schedule of Pre-Qualification Process

This EOI document is issued to the Bidder in response to the advertisement on Master for Lahore Division 2050 (MPLD-2050) in daily newspapers.

Last date for receipt of queries	18 th July 2020 Contact Person: Mr. Muhammad Nadeem Akhtar Zaidi, Chief Metropolitan Planner Ph: +92-42-99262332 Email: mplr2050@gmail.com
Last date for submission of EOIs in response to this EOI document	3 rd August, 2020 CMP Counter, One Window Cell, Lahore Development Authority 467-DII, Khayaban- e-Firdousi, Johar Town Lahore, Pakistan
Date and time of Opening of EOIs in response to this EOI document	4 th August, 2020 SPU, Committee Room, Lahore Development Authority, 467 D-II, Khayaban-e-Firdousi, Lahore, Pakistan

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NOTICE INVITING REQUEST FOR EXPRESSION OF INTEREST

LAHORE DEVELOPMENT AUTHORITY

MASTER PLAN

of

LAHORE DIVISION 2050 (MPLD-2050)

Urbanization, one of the key challenges of the new millennium, is taking place at a rapid rate and is unstoppable. The scale and complexity of urban problems are intensifying everywhere. Therefore, the urbanizing cities need to revisit and revitalize their strategic planning processes to address their future economic, social and environmental needs. Since a robust relationship exists between urbanization and per capita income, the cities have to urbanize to upgrade to the status from developing to developed cities.

The cities in Punjab are not only confronted with the task of managing unprecedented population growth, but are also under tremendous pressure to adequately cope with the resultant demands on urban land and infrastructure services.

The Government of the Punjab intends to develop urban areas of the Province as sustainable, livable and well managed engines of economic growth. The City of Lahore and its surrounding towns have expanded greatly accommodating large population of the Province, and hence require a comprehensive, strategic, regional, and long-term plan.

Therefore, Lahore Development Authority (LDA) has been assigned the task to prepare the “Master Plan for Lahore Division – 2050 (MPLD-2050)”. Since the scope of this Plan will be regional, Lahore Development Authority shall be the Client on behalf of all Districts of Lahore Division including Lahore, Sheikhpura, Kasur and Nankana Sahib.

Lahore Development Authority (LDA)
Contact: Mr. Muhammad Nadeem Akhtar Zaidi,
Chief Metropolitan Planner

Ph.: +92-42-99262332

Email: mplr2050@gmail.com, website: www.lda.gop.pk

ACRONYMS & ABBREVIATIONS

AONB	Area of Outstanding Natural Beauty
CMP	Chief Metropolitan Planner, LDA
CA	Cash Accrual
CSC	Consultant Selection Committee
DC	Deputy Commissioner
EOI	Expressions of interest
GoPb	Government of the Punjab
LDA	Lahore Development Authority
MOU	Memorandum of Understanding
NESPAK	National Engineering Services, Pakistan
POA	Power of Attorney
RFP	Request for Proposal
SDG	Sustainable Development Goals

SECTION I: INTRODUCTION & BACKGROUND

A. Background

We are caught amid two interconnected existential crises: climate change, global warming, extinction of species, social crime, income inequality at the global level; and collapse of our ecological, sociological and economic systems at the national level. Both of these crises, which threaten the very existence of our humanity and all life as we know it on our planet, have been brought about by the pursuit of economic growth as a means to prosperity. Serious economists are now asking if continued prosperity is possible without economic growth. The engines of economic growth are indeed the cities – but they are also the biggest consumers of the world’s resources, and the biggest contributors to pollution, waste and environmental degradation. 75% of the global economic production takes place in urban areas. Cities are responsible for major share of the total global energy consumption and more than 70% of greenhouse gas emissions and these trends significantly intensify the severity of two great challenges of our time; climate change and energy security.

Lahore as the capital of Punjab Province and the 2nd largest city of Pakistan is the major growth pole with rapid urbanization, infrastructure and social transformation. The Walled City of Lahore known locally as the "Un-droone Shehr" (Inner City) is the oldest and most historic part of Lahore. The present day Lahore is a three-in-one city. That is why, when one visits Lahore; he finds three different cities – each distinguished from other in one way or other. The old city – existed for at least a thousand years – developed in and around circular road. Similarly, the British built Lahore covers the area from Mayo Hospital to the Canal Bank on the east. Unquestionably, third Lahore which includes various posh localities such as Gulberg, Garden Town, Johar town, Defence Housing Authority along with several others developed after the independence.

Planning history of Lahore can be inscribed as an exhausting race against the dynamism of Lahore, and every time, planning has been thwarted by the vigor and dynamism of Lahore. The historic and cultural city of Lahore—along with its neighboring cities, towns, and villages have also undergone enormous changes in demographic, social, spatial, economic, and environmental context. So, in the new learning paradigm detecting, monitoring, and managing these numerous changes—taking place within our towns and cities is the ultimate goal of planning.

First Master Plan of Lahore was prepared by Housing and Physical Planning Department in 1960s and was sanctioned in 1972. In 1980, Lahore Urban Development and Traffic Study (LUDTS) was conducted by a team of foreign and local experts and Structure Plan of Lahore was prepared as one component of the Study in 1997, NESPAK started work on preparation of new Master Plan of Lahore. The new Master Plan of Lahore was approved by City District

Government Lahore in 2004. After amendment in LDA Act 1975 notified in 2013, planning jurisdiction of LDA was extended up to Lahore Division. Now the function of Master Planning, Land Use Control and approval of Private Housing Scheme is performed by LDA. As appropriate master plans were not available for all cities / towns outside Lahore, therefore, amended Master Plan of Lahore Division was prepared in 2016 by LDA by incorporating available plans with necessary updates.

Rationale for the Study

One of the most comprehensive tools for analyzing the environmental impact of economic activity is the Ecological Footprint, expressed in global hectares (gha), as the amount of land required by a person or community to sustain their use of natural resources. The assessment for Pakistan in 2007 showed that while the country's Ecological Footprint of consumption, in terms of global hectares per person (0.77 gha), was small compared to the global average of 2.7 gha, it overshoot the country's bio capacity (0.43 gha) by nearly 80%. By 2012, Pakistan's footprint for consumption had gone up to 0.79 and its bio capacity was down to 0.35, resulting in an overshoot of 126%. As expected, "the net deficit is made up by depleting its own ecosystem resource stocks, or by importing resources from elsewhere." The result is continuous impoverishment, social disintegration, resource depletion, and environment degradation.

The intention of the study is also to:

- Establish normative standards for consumption;
- Propose measures to reduce ecological footprint;
- Propose measures to increase bio capacity; and
- Prepare sustainable solutions to meet demands of the society.

Inclusive/Participatory planning

Previous Master-Plans largely failed because the provisions of the plans were in conflict with the interests of powerful actors including government and private developers, political leaders, business elites, and the citizenry at large. Violations ranged from large development projects and changes in designated land-uses to minor encroachments and other unauthorized activities.

The take home lesson was that 'ownership' of the plans by a variety of interest groups, power centers, but most importantly the citizens themselves, is essential for the successful implementation of urban and regional plans. The obvious conclusion is that the planning 'process' must be inclusive and participatory. The intention is to generate/initiate a debate, a discourse, to educate both the planners and the beneficiaries or stakeholders for whom the plan is being prepared. Needless to say, this is a complex and difficult task that needs 'thinking out of the box'. It will require many professional skills, including mass communication and media communicators, artists and designers, besides the usual team of planners, architects, engineers,

economists and social planners etc. But the first pre-requisite for any inclusive process/debate/discourse has to be a common language of communication. For the formulation of a master-plan for Lahore by Lahoris, the language should be local. For a national audience the language should be Urdu, and for the global audience the language may be English.

B. Study Area

The study area will be Lahore Division including all existing urban and rural settlements within Lahore Division as per 2017 census data. The study will also consider the settlements likely to become rural and urban settlements during the plan period. The study area shall have two plans, namely:

- A separate plan dealing with the whole Lahore Region based on the principles of regional planning i.e., the Lahore Regional Plan 2050. It will study the symbiotic (mutualism) relationships of human settlements with each other and with the ecosystem of Lahore Region. Moreover, the study will apply all inter-regional planning analyses and tools to propose a balanced regional development plan for Lahore. Lahore Development Authority will be entrusted to enforce the Lahore Regional Plan within Lahore Division.
- The study will also prepare (a set of plans) i.e., Urban Master Plans-2050 for 49 Urban Settlements, as listed in ‘Amended Master Plan of Lahore Division 2016’. While, doing so the consultants will apply all contemporary master planning tools and procedures. The outcome of the study in the form of detailed Master Plans for all urban centers will provide the planning and development control framework for all urban centers/councils in Lahore Division.

C. Vision, Goals & Objectives of the study

Vision:

Lahore’s vision encapsulates and subsumes the principles of justice, tolerance, equity and respect that form the basis for prosperity and well-being. The goal and objectives of the study are formulated in line with core principles/values, mentioned as under:

Goal:

Conservation of our humanity and environment and the realization of our highest human potential.

Our humanity is defined by the universal set of qualities and values that define what it means to be “human” – qualities such as Love, Compassion, Justice and Beauty – not by quantities such as gross national product, wealth in monetary terms and material possessions.

Objectives:

Environment

The quality of land, air and water should be compatible with the needs of healthy life;

- i. Ecosystem management
- ii. Climate change adaptation
- iii. Conservation of environmental zones (AONBs, Biomes, Riparian Regions, etc.)
- iv. Regional land use management
- v. Urban land use management
- vi. Disaster management
- vii. City aesthetic campaigns
- viii. Afforestation campaigns
- ix. Buffer zones and green belts
- x. Parks and horticulture development
- xi. Biodiversity protection
- xii. Energy conservation
- xiii. Green Technologies

Sustainability

Extraction from resources should not exceed their rates of renewal and re-generation; carbon footprint should be reduced to zero; 100% recycling; The relationship between city and its host region should be symbiotic

- i. Symbiotic (mutualism) relationship between settlements and the ecosystem
- ii. Balanced and sustainable physical and social infrastructure development
- iii. Adoption and enforcement of all relevant SDGs
- iv. Compact urban growth and management
- v. Proposing future urban growth directions through Cellular Automata Markov Model and Spectral Signature Analysis
- vi. Balanced urbanization
- vii. Food security

Heritage

Conservation of embedded history, wisdom and values of justice, tolerance, equity and respect, that are the defining attributes of urbanity and civilization, should form the basis for prosperity and well-being.

- i. Protection and conservation of natural monuments, non-material monuments, and artifacts
- ii. Revival of traditions, festivities and tourism support infrastructure
- iii. Protecting heritage and culture of all individual settlements
- iv. Folk centric planning

Economy

While economic activities are the means to achieving the goals of prosperity, their impact on the environment should be within sustainable limits, based on need rather than greed, on prosperity and well-being of the citizens; and full employment opportunities for working population

- i. Economic buoyancy of municipal, rural and district councils.
- ii. Strong marketing systems
- iii. Strong and efficient transport and communication infrastructure (local, regional, national and international)
- iv. Diversification of economy into primary, secondary, tertiary, quaternary and quinary occupations
- v. Balancing of private and public sectors into infrastructure development process
- vi. Increased productivity and effective supply chain management
- vii. Eco Tourism, religious tourism and sports tourism development
- viii. Industrial estates development and management
- ix. Developing export base economy

Inclusiveness

The principle of participatory planning and representative governance should guide the processes of data collection, analysis, diagnostics, and formulation of proposals.

- i. Empowerment through decentralization mechanisms
- ii. Adoption of subsidiarity approach in the study region
- iii. Planning through social-ecological (neighborhood) units rather than land use (space) zonation
- iv. Planning through informed decision making
- v. Poverty eradication

- vi. Cultivating altruistic values within Lahore Region
- vii. Participative planning through multi-level stakeholder involvement

D. Tasks

Following points elaborate the scope of work:

- i. Profile of Lahore Region:
- ii. Assessment Report
- iii. Formulation of Strategic Development Plan
- iv. Regional Plan and Master Plans of urban settlements
- v. Implementation Framework & Guidelines:
- vi. Monitoring & Evaluation Framework
- vii. Communication & Consultation Plan

Moreover, the Consultant shall assist the Client in seeking approval from the Competent forum.

E. Timelines

The time period for the completion of the study shall be eighteen months from the date of signing the contract.

F. Bidder's Expertise

The consulting firm must be well versed with the techniques and methodology for preparing comprehensive strategic development, and regional plans. The consulting firm must be a multi-disciplinary team of professionals and technical personnel. The firm must have the capacity to use different analytical techniques and software; and must demonstrate past experience of conducting similar studies for large cities or city regions. The firm should also demonstrate their ability and caliber to deal with the most unique case study within World metropolises i.e., Lahore. The local consulting firms registered with PCATP and PEC forming consortiums with reputable international firms will be preferred.

SECTION 2: INSTRUCTION TO BIDDERS

A. Scope of Application

1. LDA wishes to receive EOIs to shortlist experienced and capable Bidders for the RFP stage.
2. Shortlisted Bidders would be subsequently invited to submit the proposal in respect of the MPLD-2050 referred to as “the Plan” hereinafter.

B. Eligible Bidders

1. May be a single company or a group of maximum 4 companies (hereinafter referred to as Consortium), coming together to prepare the Plan. The term Bidder used hereinafter would therefore apply to a single entity and/or a Consortium or joint venture. However, a local firm forming consortium with a reputed international firm will be preferred.
2. The Bidder should submit a Power of Attorney as per the format enclosed at Appendix 1A, authorizing the signatory of the EOI Application to commit the Bidder.
3. EOIs submitted, in response to the advertisement, by a Consortium should comply with the following additional requirements:
 - a. Number of members in a consortium would be limited to maximum of 4;
 - b. The EOIs should contain the information required for each member of the Consortium;
 - c. An individual Bidder cannot at the same time be member of a Consortium applying for this Project. Further, a member of a particular Consortium cannot be member of any other Consortium applying for this Project; an undertaking towards this end needs to be submitted by all members;
 - d. Members of the Consortium shall nominate one member as the Lead Member. The nomination shall be supported by a Power of Attorney as per the format enclosed at Appendix 1B;
 - e. Members of the Consortium shall enter into a Memorandum of Understanding (MOU) as per the format enclosed at Appendix 10 and duly notarized for the purpose of making the EOI Application and submitting a Proposal. The MOU shall, inter alia:

- i. Convey the intent to enter into the Contract Agreements and subsequently carry out all the responsibilities specified in the Contract Agreement, in case the assignment is awarded to the Bidder; and
 - ii. Clearly outline the proposed roles and responsibilities of each member in case of Consortium at each stage.
4. Notwithstanding anything stated elsewhere in this document, LDA shall have the right to seek updated information from the Bidder to ensure their continued eligibility. Bidder(s) shall provide evidence of their continued eligibility in a manner that is satisfactory to the LDA. Bidder may be disqualified if it is determined by the LDA, at any stage of the process, that the Bidder will be unable to fulfill the requirements of the Project or fails to continue to satisfy the Eligibility Criteria. Supplementary information or documentations may be sought from Bidders at any time and must so be provided within a reasonable time frame as stipulated by the LDA.
5. A firm which has been barred or disqualified either by any department/agencies of the Government of Pakistan /Punjab or Government departments/agencies of their respective country in case of International bidder(s) would not be eligible to submit an EOI Application, either individually or as member of a Consortium. Bidder will have to submit an affidavit to this effect.

C. Changes in Consortium Composition

After short listing, change in the composition of the Consortium (except lead member which could not be changed) will be subject to approval of LDA but applications to change the consortium should reach LDA at least 10 days before the last date for submission of proposal. Conditions for such approval will be provided in the RFP document.

D. Number of EOIs

Each Bidder shall submit only one (01) EOI in response to this document. Any Bidder, which submits or participates in more than one EOIs Application will be disqualified and will also cause the disqualification of the Consortiums of which it is a member as the case may be.

E. EOI Preparation Cost

The Bidder shall be responsible for all of the costs associated with the preparation of its EOI and its participation in the pre-qualification process. The LDA will not be responsible or in any way liable for such costs, regardless of the conduct or outcome of the pre-qualification process.

F. Examination of EOI

1. It would be deemed that by submitting the EOI, Bidder has:
 - a. Made a complete and careful examination of the EOI; and
 - b. Received all relevant information requested from the LDA.
2. The LDA shall not be liable for any mistake or error on the part of the Bidder in respect of the above.

G. Right to Accept or Reject any or all Applications

1. Notwithstanding anything contained in this EOI document, the LDA reserves the right to accept or reject any EOI and to annul the pre-qualification process and reject all EOIs / proposals, at any time without any liability or any obligation for such acceptance, rejection or annulment, without assigning any reasons.
2. The LDA reserves the right to reject any EOI Application if:
 - a. At any time, a material misrepresentation is made or uncovered, or
 - b. The Bidder does not respond promptly and thoroughly to requests for supplemental information required for the evaluation of the EOI.
3. Such misrepresentation / improper response would lead to the disqualification of the Bidder. If the Bidder is a Consortium, then the entire Consortium would be disqualified / rejected.

H. Contents of EOI document

The EOI Document comprises the contents as given in the Table of Contents and would additionally include any Addenda issued in accordance with the provisions of this Document.

I. Clarifications

Interested parties may address their queries relating to the EOI to the Office of the Chief Metropolitan Planner, LDA. The queries should reach the above latest by 15 days after publication of advertisement, 3:00 pm, Ph.: +92-42-99262332; Email: mplr2050@gmail.com. The LDA would endeavor to respond to the queries. The responses will be sent by fax/ email.

J. Amendment of EOI document

1. At any time prior to the deadline for submission of EOI Application, the LDA may, for any reason, whether at its own initiative or in response to clarifications requested by any Bidder, modify the EOI Document by the issuance of an Addendum.
2. Any Addendum thus issued will be sent in writing to all those who have sent queries to the EOI Document, and shall also be uploaded on website (www.lda.gop.pk).

K. Language

The EOI and all related correspondence and documents should be written in the English language. Supporting documents and printed literature furnished by Bidder with the EOIs may be in any other language provided that they are accompanied by appropriate translations of the pertinent passages in the English language duly certified appropriately. Supporting materials, which are not translated into English, shall not be considered. For the purpose of interpretation and evaluation of the EOI, the English language translation shall prevail.

L. Currency

The currency for the purpose of the EOIs application shall be the Pak Rupee (PKR). The conversion to Pak Rupees shall be clearly indicated in the Appendix 5. In all such cases, the original figures in the relevant foreign currency and the PKR equivalent thereof must be given. The exchange rate(s) applied shall be clearly stated. The conversion to PAK Rupees shall be based on currency exchange rate at the end of reporting financial year. The LDA reserves the right to use any other suitable exchange rate for the purposes of uniform evaluation for all Bidders.

M. Validity of EOIs

EOIs shall remain valid for a period not less than 90 days from the EOI Application Due Date. The LDA reserves the right to reject any EOI Application, which does not meet this requirement.

N. Format and Signing of EOI Application

1. The Bidder would provide all the information as per this EOI document. The LDA would evaluate only those EOIs that are received in the required format and are complete in all respects.

2. The Bidder shall prepare one original of the documents comprising the EOI Application and clearly marked "ORIGINAL". In addition, the Bidder shall make two copies of the EOI Application, clearly marked "COPY". In the event of any discrepancy between the original and the copies, the original shall prevail.
3. The EOI Application and its copies shall be typed or written in indelible ink and each page shall be initialed and stamped by the Bidder. All the alterations, omissions, additions, or any other amendments made to the EOI Application shall be initialed by the person(s) signing the EOI Application.

O. Sealing and Marking of EOI Applications

1. The Bidder shall seal the original and copy duly marking the envelopes as "ORIGINAL" and "COPY". The envelopes shall then be sealed in an outer envelope super scribing 'EOI for Master Plan of Lahore Division - 2050' and also the name(s) of bidder / consortium.
2. Each EOI (original and copy) shall contain:
 - a. Power of Attorney (POA) for the signing authority as per the format enclosed at Appendix 1A. Alternatively, at EOI stage, authorization letter issued by the CEO or suitably authorized person would suffice subject to the power of attorney being submitted before the RFP submission deadline;
 - b. Power of Attorney for the Lead member of the consortium as per the format enclosed at Appendix 1B, in case of Consortium;
 - c. Bidder details (Appendix 2);
 - d. EOI's Application in the prescribed format (Appendix 3) along with supporting documents;
 - e. Completed Format for Experience as in Appendix 4, along with supporting documents;
 - f. Completed Format for Financial Capability as in Appendix 5, 6 & 7, along with supporting documents;
 - g. A consortium applying at EOI stage, if unable to submit Power of Attorney (POA) for lead member nomination, MOU, Board resolutions, etc., may submit the Letter of intent signed by all Consortium members to form a Consortium including nomination of a lead member and to ensure submission of related

documents including (b) above and the MOU (k below), etc. before signing of contract agreement, if selected. (Appendix 6);

- h. Format of Anti collusion certificate as in Appendix 8;
 - i. Format of Assignment Undertaking as in Appendix 9A;
 - j. In case of a Consortium, an undertaking from each member of Consortium certifying that it is an exclusive member of that particular consortium alone, and not a member of any other consortium nor an independent Bidder, bidding for this Project and has submitted only one (01) EOI Application in response to this document (Appendix 9 B).
 - k. MOU in case of a Consortium (Appendix 10); and
 - l. Documentary evidence, if applicable, relating to experience of group companies/associates.
3. The envelope shall be addressed to:

*Mr. Syed Muhammad Nadeem Akhtar Zaidi,
Chief Metropolitan Planner
CMP Counter, One Window Cell,
Lahore Development Authority
467-DII, Johar Town, Lahore, Pakistan*

4. If the envelope is not sealed and marked as instructed above, the LDA assumes no responsibility for the misplacement or premature opening of the contents of the EOI Application submitted.

P. EOI Application Due Date

EOI Applications should be submitted before 3:00 pm PST on the EOI Application Due Date mentioned in the Schedule of Pre-Qualification Process, at the address provided above in the manner and form as detailed in this document. EOI Applications submitted by either facsimile transmission, telex or e-mail will not be considered for evaluation and shortlisting. However, the LDA reserves the right to extend the EOI Application Due Date and Time, at any time prior to opening of EOIs in response to this document. In such cases the EOI applications received prior to such extension shall not be opened. Further, if the document is materially modified during such extended period, the EOI application received prior to extension shall be returned to the bidders and appropriate time shall be allowed for resubmission of the EOI applications.

Q. Late EOI Applications

EOI Applications received after the Due Date shall not be considered

R. Modifications/ Substitution/ Withdrawal of EOIs

The Bidder may modify, substitute or withdraw its EOIs after submission, provided that written notice of the modification, substitution or withdrawal is received by the LDA before the EOI's Due Date and time. No EOI shall be modified or substituted or withdrawn by the Bidder after the EOI Due Date and time.

S. Evaluation of Application - Due Date

The LDA would open the Applications on the opening due date mentioned in the Schedule of Pre-Qualification Process, for the purpose of evaluation.

T. Evaluation of EOI – Criteria

The LDA would subsequently examine and evaluate EOIs in Accordance with the criteria set out in Section 3.

U. Evaluation of EOI - Supporting Documents

The LDA reserves the right to call for supporting documentation to verify the data provided by Bidder, at any time during the pre-qualification process. The Bidder in such cases would need to provide the requested clarification / documents promptly and within the stipulated time failing which the Bidder is liable to be disqualified at any stage of the shortlisting process.

V. Evaluation of EOI - Right to Reject

The LDA reserves the right to reject any EOI Application if:

1. At any time, a material misrepresentation is made or uncovered; or
2. The Bidder does not respond promptly and thoroughly to requests for supplemental information required for the evaluation of the EOI.

W. Confidentiality

Information relating to the examination, clarification, evaluation, and recommendation for the short-listed Bidders shall not be disclosed to any person not officially concerned with the process. The LDA will treat all information submitted as part of EOI Application in confidence

and would require all those who have access to such material to treat the same in confidence. The LDA will not divulge any such information unless it is ordered to do so by higher authority that has the power under law to require its disclosure.

X. Tests of responsiveness

Prior to evaluation of EOIs, the LDA will determine whether each EOI Application is responsive to the requirements of the EOI. An EOI Application shall be considered responsive if the EOI Application:

1. is received by the Due Date including any extension thereof;
2. is accompanied by the letter of intent (Appendix 6), if applicable, (to form a consortium and submission of MOU duly supported by Board resolution and charter documents before the EOI submission deadline); and
3. contains information required as per Appendix 3, 4, 5, 6 and 7.

The LDA reserves the right to reject any EOI Application which is non-responsive and no request for alteration, modification, substitution or withdrawal shall be entertained by LDA in respect of such EOI Applications.

Y. Clarifications

To facilitate evaluation of EOIs, the LDA may at its sole discretion, seek clarifications in writing from any Bidder regarding its EOI.

Z. Qualification and Notification

After the evaluation of EOIs, the LDA would announce a list of shortlisted Bidders who meet the Qualification Criteria. At the same time, the LDA would notify other Bidders that their EOI Applications have been unsuccessful. The shortlisted Bidders would then be requested by the LDA to submit a detailed Proposal in the form and manner to be set out in the RFP Document.

AA. Joint Ventures

1. Any collaboration between different legal entities (by whichever name, not limited to joint-venture, partnership, consortium, etc.) shall be considered as a JV for the purposes of this section.
2. Lead partner of a JV shall be required to meet the financial criteria provided in Section 3 in order for the JV to prequalify. However, technical criteria may be met individually by any of the partners, or collectively as a JV.

3. Any change in the corporate structure or constituent documents of a prequalified JV after prequalification, shall be subject to the written approval of the Employer prior to the deadline for submission of bids. Such approval may be denied if:
 - partner(s) withdraw from a JV and none of the remaining partners meet the qualifying technical criteria; or
 - Substantial reduction in competition occurs.
4. The prequalification of a JV shall not necessarily prequalify any of its partners/stakeholders individually or as a partner in any other JV. In case of dissolution of a JV, a member may prequalify if it meets the criteria specified in Section 3.
5. Prequalification application submitted by a JV must be signed by an authorized signatory on behalf of all members in a JV so as to legally bind all partners, jointly and severally.
6. Each partner of the JV must provide affidavit referred to in Sub-section 3.4 individually.
7. The application shall be submitted with a copy of a legally enforceable JV agreement providing joint and several liabilities with respect to the contract.

BB. Conflict of Interest

1. Government of Punjab requires that Consultant provides professional, objective, and impartial advice and at all times, hold the Client's interests' paramount, strictly avoid conflicts with other assignments or their own corporate interests, and act without any consideration for future work.
2. An individual or firm that has been engaged by the Client to provide technical expertise for the project, and any of its affiliates, shall be disqualified from providing consulting services related to this project. Conversely, an individual or firm hired to provide consulting services for the preparation or implementation of the project, and any of its affiliates, shall be disqualified from subsequently providing works or services on this project.
3. A firm (including its Personnel and sub-consultants) or any of its affiliates shall not be hired for any assignment that, by its nature, may be in conflict with another assignment of the firm to be executed for the same or for another Client.

SECTION 3: CRITERIA FOR EVALUATION

A. Eligibility

The presence of the following items has to be checked before Bidders are evaluated for shortlisting:

1. Registration Certificate (name of relevant professional institutions) along with latest renewal letter;
2. Copy of Registration with Securities & Exchange Commission or Registrar of Firms; / Relevant registration Authority (in case of international bidder)
3. Copy of Registration with Income Tax Department;
4. Detail of permanent professional staff along with CVs of relevant core staff showing project wise experience with exact time duration for each project. (Appendix 4);
5. List of similar works completed during last 15 years and similar works in hand (dully certified by the employer that the work was successfully completed), indicating total cost of such works and cost of consultancy services received against those works along with date of start and completion or expected date of completion (Appendix 4);
6. A certificate / affidavit that Bidder is not blacklisted by any Government / Autonomous Body;
7. Audited statements of accounts for the last 4 years (Appendix 5);
8. Any other relevant information.

B. Evaluation Criteria and Shortlisting

Once all Bidders that have not submitted the required items, or those that are non-compliant to the terms laid out in the document's Instructions to Bidders are removed from the list, remaining Bidders would be evaluated according to the following criteria:

1. Financial Soundness (20 points)
2. Experience (30 points); and
3. Personnel (50 points)

		Max score	Positive score mandatory
Financial Soundness (20 points)			
<i>F1.</i>	Average annual turnover in any three of the <i>following financial years</i> (FYs 2015-16, 2016-17, 2017-18, 2018-19) <=PKR 100m = 0 points, >=PKR 500m = 10 points, values in-between shall be prorated.	10	5
<i>F2.</i>	Average net profit in in any three of the <i>following financial years</i> (FYs 2015-16, 2016-17, 2017-18, 2018-19) <=0% = 0 points, >=10% = 10 points, values in-between shall be prorated.	10	5

Experience (30 points)			
<i>E1.</i>	Time since commencing operations <=5 years = 0 points, >=10 years = 5 points, values in-between shall be prorated.	5	--
<i>E2.</i>	Master planning of populous city <=3m population = 0 points, >=10m population = 8 points, values in-between shall be prorated.	8	4
<i>E3.</i>	Master planning of large metropolitan area <=300 sq. km = 0 points, >=1000 sq. km = 8 points, values in-between shall be prorated.	8	4
<i>E4.</i>	Master planning of old/ historical city (>200 years)	4	--
<i>E5.</i>	International experience of Master Planning (other than country of origin of firm) No foreign city = 0 points, 5 cities in different countries = 5 points, values in-between shall be prorated.	5	

Personnel* (50 points)			
<i>T1.</i>	1. Team Leader (Strategic Development Expert in Urban Strategic Development Planning) (International) Ph.D. with 25 years 2. Urban Planning Expert (International) Ph.D. with 20 years' experience 3. Regional Planning Expert (International) Ph.D. with 20 years' experience 4. Traffic and Transportation Expert (International) Ph.D. with 20 years' experience 5. Urban Environmentalist / Ecologist (Local) M.Sc. with 15 years' experience 6. Architect (Local) M.Sc. with 15 years' experience 7. Socio-economic Scientist (Local) M.Sc. with 15 years' experience 8. GIS Specialist (Local) M.Sc. with 15 years' experience 9. Conservation/ heritage Expert (Local) M.Sc. with 15 years' experience 10. Industrial planner (Local) M.Sc. with 15 years' experience	50	35
*At least one degree out of all qualifications of the experts should be in relevant field.			

1. On each of these parameters, the Bidder would be required to meet the evaluation criteria. Bidders meeting all the criteria will only be qualified for issuance of request for proposal.
2. The RFP will be issued to firms/bidders securing at least 65% marks. However, re-advertisement or an alternative criterion may be used as per decision of the Consultant Selection Committee (CSC) in case less than three firms/bidders secure 65% marks.
3. A short-list of seven (7) highest ranked Applicants or less, and scoring more than a minimum of 65 points (in addition to meeting the minimum criteria) shall be established.

Financial Soundness

The financial soundness of the bidder / consortium will be evaluated on the basis of:

1. Turnover
2. Net Profit

The Bidders should provide information regarding the above based on audited annual accounts. The Application must be accompanied by the audited Balance Sheet and Profit and Loss Account of the Bidder (of each member in case of a consortium) as per Appendix 5 for the last four (4) Financial Years not prior to 2015-16.

For the purpose of Qualification, the Bidder – a single entity or a consortium should demonstrate the Threshold Financial Capability including the following:

1. Minimum Turnover in each of the last four financial years not earlier than 2015-16.
2. Latest Minimum Net worth as certified by Chartered Accountant.
3. Minimum Average Annual Net Cash during the last three (3) financial years not prior to 2015-16.
4. Single entity bidder and all members of the consortium, if applicable, should be profit-making concerns for the last 4 yrs. not prior to 2015-16.

Special Conditions for a Consortium

In case the Bidder is a Consortium, turnover, net worth and net cash flow would be taken as an arithmetic sum of net worth, turnover and net cash flow of each member of the Consortium, calculated in the ratio of their stake in the consortium. The Consortium would be required to meet the threshold criteria on the basis of aggregate figures subject to provisions of this Clause.

In case the Bidder claims the technical and/or financial capacity of Bidder's companies/associates, the bidder shall necessarily submit documentary evidence in proof of such claims. Such documentary evidence shall consist of CA certificates to support such capacity.

Technical Experience

For the purpose of this EOI, the Bidder which could be single entity or the consortium shall be evaluated on the following:

1. Experience and standing in the field for last ten years;
2. Experience of similar assignments in scope and scale (either individually or as a consortium member);

3. Professional capability of the Bidder such as availability of qualified and experienced managerial and diverse technical professionals; and
4. Other relevant documents such ISO certification, and working experience in South Asia.
5. The lead member of the consortium must secure 30% of the technical marks.
6. A consortium with a reputed international firm.

Eligible project:

1. Projects awarded and under preparation/completed during the last fifteen years shall only be considered.
2. Only eligible projects shall be considered for estimation of technical experience.
3. More weightage will be given to experience of similar kind of assignments in terms of technical & financial capability, professional diversity.

Details of Experience

The Bidder should furnish details of technical experience as on the date of submission of EOI as per Appendix 4.

The Employer reserves the right to seek additional information, missing information, and/or clarification of submitted information, from any applicant. In such case, similar opportunity shall be provided to all Applicants so affected.

Prequalified Bidders shall be required to update the financial and technical information used for prequalification at the time of submission of their bids to confirm continued compliance with the Prequalification Criteria. A bid shall be rejected if the Applicant no longer meets the qualification thresholds at the time of bidding.

The Employer may verify information provided in prequalification documents through any means necessary, and reserves the right to disqualify a bid at any stage of the bidding process if the Applicant is found to have willfully misrepresented information.

APPENDIX 1A

FORMAT FOR POWER OF ATTORNEY FOR SIGNING PROPOSAL

(On a Stamp Paper of appropriate value)

POWER OF ATTORNEY¹

Know all men by these presents, we (name and address of the registered office) do hereby constitute, appoint and authorize Mr./Ms. (name and address of residence) who is presently employed with us and holding the position of _____ as _____ our attorney, to do in our name and on our behalf, all such acts, deeds and things necessary in connection with or incidental to our EOI for the [insert name of project] in Pakistan, including signing and submission of all documents and providing information/ responses to Lahore Development Authority (LDA), representing us in all matters before GoPb, and generally dealing with LDA in all matters in connection with our proposal for the said project.

We hereby agree to ratify all such acts, deeds and things lawfully done by our said attorney pursuant to this Power of Attorney and that all such acts, deeds and things awfully done by our aforesaid attorney shall and shall always be deemed to have been done by us.

For -----

(Signature)

(Name, Title and Address)

Accepted

(Signature)

(Name, Title and Address of the Attorney)

Bidder seal & stamp

¹ To be executed by the sole Bidder or the Lead Member in case of a Consortium duly supported by a Board Resolution.

The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the executants (s) and when it is so required the same should be under common seal affixed in accordance with the required procedure.

Also, where required, the executants(s) should submit for verification the extract of the charter documents and documents such as a resolution / power of attorney in favor of the Person executing this Power of Attorney for the delegation of power hereunder on behalf of the Bidder.

APPENDIX 1B

FORMAT FOR POWER OF ATTORNEY FOR LEAD MEMBER OF CONSORTIUM

(On a Stamp Paper of appropriate value)

POWER OF ATTORNEY¹

Whereas, the Lahore Development Authority (LDA) has invited EOI from interested Bidders for the [insert name of project].

Whereas, the members of the Consortium are interested in competing for the Project in accordance with the terms and conditions of the EOI and other connected documents in respect of the Project, and

Whereas, it is necessary under the EOI for the members of the Consortium to nominate one of them as the Lead Member with all necessary power and authority to do for and on behalf of the Consortium, all such acts, deeds and things as may be necessary in connection with or incidental to the Consortium's proposal for the Project.

NOW THIS POWER OF ATTORNEY WITNESSETH THAT:

We, M/s., and M/s. (the respective names and addresses of the registered office) do hereby constitute, appoint and authorize M/s. as the Lead Member of the Consortium and as our attorney, to do on behalf of the Consortium, all or any of such acts, deeds or things as may be necessary in connection with or incidental to the Consortium's proposal for the Project, including submission of EOI application/ proposal, participating in conferences, responding to queries, submission of information/ documents and generally to represent the Consortium in all its dealings with Lahore Development Authority (LDA) or any other Government Agency or any person, in connection with the Project until culmination of the process of selection and thereafter till the Contract Agreement is entered into with the Lahore Development Authority (LDA).

We hereby agree to ratify all such acts, deeds and things lawfully done by Lead Member as our said attorney pursuant to this Power of Attorney and that all acts deeds and things lawfully done by our aforesaid attorney shall and shall always be deemed to have been done by us/Consortium.

Dated this Day of 2020.

(To be executed by all the members of the Consortium)

Bidder seal & stamp (Executants)

¹ The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the executants(s) and when it is so required the same should be under common seal affixed in accordance with the required procedure.

The executants(s) should submit for verification the extract of the charter documents and documents such as Board Resolution and Power of Attorney in favor of the person executing this Power of Attorney in favor of the Lead Member.

APPENDIX 2

1. Details of Bidder
 - (a) Name
 - (b) Country of Incorporation
 - (c) Address of the corporate headquarters and its branch office (s), Pakistan
 - (d) Date of incorporation and / or commencement of business

2. Brief description of the Bidder's company including details of its main lines of business and proposed roles and responsibilities in this Project.

3. Name, Designation, Address and Phone Nos. of Authorized Signatory of the Bidder:
 - (a) Name:
 - (b) Designation:
 - (c) Bidder's Company:
 - (d) Address:
 - (e) Telephone No:
 - (f) E-mail Address:
 - (g) Fax No:

4. Details of individual (s) who will serve as the point of contact / communication for the Lahore Development Authority (LDA), within the Bidder's company.
 - (a) Name:
 - (b) Designation:
 - (c) Address:
 - (d) Telephone No.
 - (e) E-mail address:
 - (f) Fax No.

5. In case of Consortium:
 - (a) The information above (1-4) should be provided for all the Members of the Consortium
 - (b) Information regarding role of each Member should be provided as per table below:

Specify whether Lead Member, Associate Member (Signature of Authorized Signatory)

Sr. No.	Name of Member	Lead Member / Associate	Role of the Member
1.			
2.			

Bidder seal & stamp

APPENDIX 3

FORMAT FOR LETTER OF EOI APPLICATION

[On the Letter Head of the Bidder (in case of Single or Lead Member (in case of a Consortium))]

Date: -----

The Chief Metropolitan Planner, Lahore Development Authority (LDA)

[insert name of Project] Sir,

Being duly authorized to represent and act on behalf of___(hereinafter referred to as "the Bidder"), and having reviewed and fully understood all of the qualification requirements and information provided, the undersigned hereby expresses its interest and apply for qualification for the [insert name of Project].

We are enclosing our Expression of Interests (EOIs), in one Original and two Copies, with the details as per the requirements mentioned in the document, for your evaluation.

The undersigned hereby also declares that the statements made and the information provided in the EOI is complete, true and correct in every detail.

It is confirmed that the EOI application is valid for a period of 90 days from the due date of submission of EOI application and is unconditional.

Yours faithfully,

(Signature of Authorized Signatory) (Name, Title and Address of the Bidder)

Bidder seal & stamp

APPENDIX 4

INFORMATION RELATED TO EXPERIENCE FORM 1¹

[Using the format below, provide information on each project for which you, and each associate for this project, was legally contracted as a corporate entity or as one of the major members within a consortium, for carrying out project similar to the ones requested under this Project. Use maximum 20 pages. Please provide Client's certification and/or evidence of the contract agreement.]

Project name:	Value of the agreement (in current PKR):
Country: Location within country:	Duration of project (months):
Name of Client:	Total No. of staff-months (by your company) on the project:
Start date (month/year): Completion date (month/year):	Value of total project provided under an agreement (in current PKR) In case of consortium, value of part of the project provided by Bidder under the agreement (in current PKR):
Name of associated members, if any:	No. of professional staff-months provided by associated members:
Name of senior professional staff of your company involved and functions performed (indicate most significant profiles such as Team Leader, Urban Economist etc.):	
Narrative description of Project:	
Description of actual services provided by your staff within the assignment:	

(Signature of Authorized Signatory)

Bidder seal & stamp

¹ Only the eligible projects that satisfy technical criteria shall be included.
 All the Financial numbers are to be given in Pak Rupees
 The format shall be filled up for each member of the consortium and as a cumulative experience for the consortium
 Any missing information in the above table will not be entertained during evaluation

FORM 2: CURRICULUM VITAE (CV) FOR PROFESSIONAL STAFF

1. Current Position [only one candidate shall be nominated for each position]: _____
2. Name of Company [Insert name of company proposing the staff]: _____
3. Name of Staff [Insert full name]: _____
4. Date of Birth: _____
5. Nationality: _____
6. CNIC No (if Pakistani): _____
or Passport No: _____
7. Education: _____

Degree	Major/Minor	Institution	Year

8. Membership of Professional Associations:

9. Other Training [*Indicate significant training since degrees under 6 - Education were obtained*]:

10. Languages [*For each language indicate proficiency: good, fair, or poor in speaking, reading, and writing*]:

11. Employment Record [*Starting with present position, list in reverse order every employment held by staff member since graduation, giving for each employment (see format here below): dates of employment, name of employing organization, positions held.*]:

Employer	Position	From (MM/YYYY)	To (MM/YYYY)

12. Detailed Tasks Assigned

[List all tasks to be performed under this Project]

13. Work Undertaken that Best Illustrates Capability to Handle the Tasks Assigned

[Among the assignments in which the staff has been involved, indicate the following information for those projects that best illustrate staff capability to handle the tasks listed under point 11.]

- 1) Name of assignment or project:
 Year:
 Location:
 Client:
 Main project features:
 Positions held:
 Activities performed:
 Name of assignment or project: Year:
 Location:
 Client:
 Main project features: Positions held: Activities performed:
- 2) Name of assignment or project:
 Year:
 Location:
 Client:
 Main project features:
 Positions held:
 Activities performed:
 Name of assignment or project: Year:
 Location:
 Client:
 Main project features: Positions held: Activities performed:
- 3) Name of assignment or project:
 Year:
 Location:
 Client:
 Main project features:
 Positions held:
 Activities performed:
 Name of assignment or project: Year:
 Location:
 Client:
 Main project features: Positions held: Activities performed:

[Unroll the project details group and continue numbering (4, 5, ...) as many times as is required]

14. Certification:

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes myself, my qualifications, and my experience. I understand that any willful misstatement described herein may lead to my disqualification or dismissal, if engaged.

_____ Date: _____

[Signature of staff member or authorized representative of the staff] *Day/Month/Year*

APPENDIX 5

FORMAT FOR ESTABLISHING FINANCIAL CAPABILITY FINANCIAL CAPABILITY OF SINGLE ENTITY

Turnover, Net Worth and Net Cash Flow

Net Worth (PKR. Millions)	Net Cash Flow (CA) (PKR. Millions)			Turnover (PKR. Millions)		
As on closing date of last financial year	Year	Year	Year	Year	Year	Year

{Exchange Rate}

(Signature of Authorized Signatory)

Bidder seal & stamp

Signature, Name, Address and Membership No. of Chartered Accountant

Note

Please attach detail of calculation of above financial values and their basis of calculation.

FINANCIAL CAPABILITY OF CONSORTIUM

Turnover, Net Worth and Net Cash Flow

Member	Equity Share (%)	Turn Over (PKR million)			Net worth (PKR million)	Net Cash Flow (AC) (PKR million)			
		Year	Year	Year		Year	Year	Year	Year
Members (Consortium 1)					As on closing date of last financial year				
Members (Consortium 2)									
Members (Consortium 3)									
Total									

{Exchange Rate}

Aggregate Turnover = Rs - millions

Aggregate Net worth = Rs - millions

Aggregate Net Cash Flow = Rs - millions

(Signature of Authorized Signatory)

Bidder seal & stamp

Signature, Name, Address and Membership No. of Chartered Accountant

Note

Please attach detail of calculation of above financial values and their basis of calculation.

APPENDIX 6

LETTER OF INTENT TO FORM A CONSORTIUM

[On the Letter Head of the Bidder (in case of Single Entity) or Lead Member (in case of a Consortium)]

Date: -----

The Chief Metropolitan Planner, Lahore Development Authority (LDA)

[insert name of Project] Sir,

We, hereby convey our intent to form a consortium with

..... and For the successful execution of the captioned Project. The Lead member of the Consortium will be

.....

We commit to provide the following appendices and documents before the RFP submission deadline:

1. Appendix 1A – The Power of Attorney for signing authority
2. Appendix 1B – The Power of Authority for Lead Member
3. Appendix 10 - Duly notarized MOU of the Consortium.
4. Documentary Evidence

The mode of execution of the Power of Attorney would be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the consortium members and when it is so required the same would be under common seal affixed in accordance with the required procedure.

The consortium members would submit for verification the extract of the charter documents and documents such as Board Resolution and Power of Attorney in favor of the person executing this Power of Attorney in favor of the Lead Member.

Yours faithfully,

(Signature of Authorized Signatory) (Name, Title and Address of the Bidder)

Bidder seal & stamp

APPENDIX 7

GUIDELINES FOR PROVIDING INFORMATION RELATED TO FINANCIAL CAPABILITY

1. The Bidder should provide the Financial Capability based on its own audited financial statements. Financial capability of the Bidder's parent company or its subsidiary or any associate company (who are not Members of the Consortium) will not be considered for computation of the Financial Capability of the Bidder.
2. Member Code LM = Lead member, AM = Associate Member
3. Instructions for calculation of Financial Capability:
 - (a) Net Cash Flow = (Profit After Tax + Depreciation + Other non-cash expenditure)
 - (b) Net Worth = Subscribed and Paid-up Equity (including Share Premium, if any) + Reserves - Revaluation Reserves - Miscellaneous expenditure not written off-Deferred Revenue Expenditure-Deficit in Profit & Loss Account
 - (c) The financial year would be the same as followed by the Bidder for its annual report. Year 1 will be the last Financial Year. Year 2 shall be the year immediately preceding Year 1.
 - (d) The Bidder shall provide audited Annual Reports as required under this Bid Document. For a Consortium, audited Annual Reports of all Members shall be provided.
 - (e) In case of a Consortium comprising of members with holdings in each other, the cross holdings between the group companies comprising part of the Consortium will be deducted for the purpose of Net Worth calculations.
4. Financial details of the Bidder. If the Bidder is a consortium the Financial Details of all the members should be provided in the following manner.

Name of Member Role of Member

Sr. No.	Particulars as per the Audited Balance Sheet	Year 3	Year 2	Year 1	Total
1.	Profit After Tax (PAT)				
2.	Other non-cash expenditure				
3.	Depreciation				
4.	Subscribed and Paid up Equity				
5.	Reserves				
6.	Revaluation reserves				

7.	Miscellaneous expenditure not written off				
8.	Deferred Revenue Expenditure				
9.	Deficit in Profit & Loss Account				
10.	Net Cash Flow = (1+2+3)				
11.	Net Worth = (4+5-6-7-8- 9)				

(Signature of Authorized Signatory)

Bidder seal & stamp

Signature, Name, Address and Membership No. of the Chartered Accountant

APPENDIX 8

FORMAT FOR ANTI-COLLUSION CERTIFICATE

[To be submitted on the letter heads of the Bidder separately]

Anti-Collusion Certificate

Date: -----

The Chief Metropolitan Planner, Lahore Development Authority (LDA)

[insert name of Project] Sir,

We hereby certify and confirm that in the preparation and submission of this EOIs, we have not acted in concert or in collusion with any other Bidders or other person(s) and also not done any act, deed or thing which is or could be regarded as anti-competitive, restrictive or monopolistic trade practice.

We further confirm that we have not offered nor will offer any illegal gratification in cash or kind to any person or agency in connection with the instant EOIs.

Dated this Day of , 2020_ Name of the Bidder

Signature of the Authorized Person

Note:

To be submitted by each Member in case of Consortium.

APPENDIX 9A

FORMAT FOR PROJECT UNDERTAKING

[In case of Single Bidder]

[To be submitted on the letter heads of the Bidder separately]

Date: -----

The Chief Metropolitan Planner, Lahore Development Authority (LDA)

[insert name of Project] Sir,

We have read and understood the Document in respect of the captioned Project provided to us on www.lda.gop.pk.

We hereby agree and undertake as under:

- (a) Notwithstanding any qualification or conditions, whether implied or otherwise, contained in our EOI, we hereby represent and confirm that our EOIs is unqualified and unconditional in all respects.
- (b) We are not barred by the Government or any of its Department or Agency from participating in any project.

Dated this Day of . Name of the Bidder

Signature of the Authorized Person

Bidder seal & stamp

APPENDIX 9B

FORMAT FOR PROJECT UNDERTAKING

[In case of Consortium]

[To be submitted on the letter heads of the Bidder separately]

Date: -----

The Chief Metropolitan Planner, Lahore Development Authority (LDA)

[insert name of Project]

Sir,

We have read and understood the Document in respect of the captioned Project provided to us on www.lda.gop.pk.

We hereby agree and undertake as under:

- (a) We hereby agree and undertake to be an exclusive member of the consortium and not a member of any other consortium nor an independent bidder, applying for this Project and have submitted only one (01) EOI Application in response to this document
- (b) Notwithstanding any qualification or conditions, whether implied or otherwise, contained in our EOI, we hereby represent and confirm that our EOIs is unqualified and unconditional in all respects.
- (c) We are not barred by the Government or any of its Department or Agency from participating in any project.

Dated this Day of

Name of the Bidder

Signature of the Authorized Person

Bidder seal & stamp

APPENDIX 10

FORMAT FOR MEMORANDUM OF UNDERSTANDING (MOU)

(On Non – judicial stamp paper of appropriate value duly attested by notary public)

This Memorandum of Understanding (MOU) entered into this day of 2020 at

Between (hereinafter referred as” ”) and having office at Pakistan. Party of the First Part And

(hereinafter referred as” ”) and having office at_, Pakistan Party of the Second Part. The member is individually referred to as Party and collectively as Parties.

WHEREAS the Lahore Development Authority (LDA) has invited Request for Qualification (EOI) from entities interested in [insert name of Project].

AND WHEREAS the Parties have had discussions for formation of a Consortium for competing for the said project and have reached an understanding on the following points with respect to the Parties’ rights and obligations towards each other and their working relationship.

IT IS HEREBY AS MUTUAL UNDERSTANDING OF THE PARTIES AGREED AND DECLARED AS FOLLOWS:

1. The parties undertake that there shall be no changes in respect of the lead member in case of a consortium till the execution of the contract agreement.
2. That the Parties shall carry out all responsibilities which will be specified in terms of the Contract Agreement.
3. That the roles and the responsibilities of each Party at each stage of the section shall be as follows:

Name of the Member	Type of Member	Roles and Responsibilities

4. That the Parties shall be jointly and severally liable for the execution of the Project in accordance with the terms of the Contract agreement to be executed on award of the Project.
5. That the Parties affirm that they shall execute the Project in good faith and shall take all necessary steps to see the Project through expeditiously. They shall not negotiate with any other party for this Project.

6. That this MOU shall be governed in accordance with the laws of Pakistan and courts in Punjab shall have exclusive jurisdiction to adjudicate disputes arising from the terms herein.

In witness whereof the Parties affirm that the information provided is accurate and true and have caused this MOU to be duly executed on the date and year above mentioned.

Witness:

1. First Party
2. Second Party

Bidder seal & stamp

CHECKLIST OF DOCUMENTS TO BE SUBMITTED

1. EOI containing the following:
 - a. Original
 - b. 2 Copies
2. Contents of EOI:
3. Letter of EOI Application (Appendix 3)
4. Letter of intent to form a Consortium (Appendix 6) and the MOU (Appendix 10) Power of Attorney for signing of proposal (Appendix 1A)
5. Power of Attorney for lead member of consortium (Appendix 1B) Bidder details (Appendix 2) including the following:
 - a. Registration Certificate (name of relevant professional institutions) along with latest renewal letter;
 - b. Copy of Registration with Securities & Exchange Commission or Registrar of Firms; / Relevant registration Authority (international bidder)
 - c. Copy of Registration with respective Income Tax Department;
 - d. A certificate / affidavit that Bidder is not blacklisted by any Government / Autonomous Body;
6. Completed Format for Experience (Appendix 4)
7. Completed Format for Financial Capability (Appendix 5 & 7)
8. Documentary evidence, relating to experience of group companies/associates, (if applicable)
9. Anti-collusion certificate (Appendix 8)
10. Project Undertaking (Appendix 9A or 9B, whichever applicable)